

# ANNUAL REPORT

2025

YEARS FOR  
SUSTAINABLE  
DEVELOPMENT

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# HIGHLIGHTS

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## 25 years for sustainable development

2025 was a milestone year as ODRAZ celebrated **25 years of work for sustainable development**, bringing together long-term collaborators, partners, and friends. ODRAZ highlighted its role as a connector between citizens, local initiatives, and decision-makers, supporting community-driven change through capacity building, citizen participation, sustainable mobility promotion, and education across generations. Key ongoing challenges identified include climate change, social inequalities, and digital transformation, with ODRAZ committed to continued work on sustainable, inclusive, and resilient communities through cross-sector cooperation.



## ODRAZ Director Elected to a New EESC Term (2025–2030)

ODRAZ continued to strengthen its public policy impact at the EU level through active engagement in the European Economic and Social Committee (EESC). In 2025, ODRAZ's director **Lidija Pavić-Rogošić** began a new EESC mandate (2025–2030) as a Croatian civil society member and was re-elected Vice-President of the Civil Society Organisations Group, further reinforcing ODRAZ's contribution to EU policy discussions on sustainable development, mobility and social inclusion.



# 1 PROJECTS

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## 1.1 Kad ODRASTEM - Reflection Science for a STEM Future

**Objective:** Strengthen CSO capacities for STEM delivery, foster collaboration with academia, and increase students' interest in STEM through trainings, study visits, a STEM academy, mentoring, workshops and public events.

### Key activities

- Delivered **85 STEM workshops for students** (ODRAZ educators delivered [XX] workshops; topics included: *Design the city of the future, Climate change, Remote sensing*).
- Organised study visits to good practice examples: Gaming Incubator PISMO (Novska), Geo Info Centre (Voćin), Višnjani Observatory.
- Delivered **4 modules of the STEM Academy** for **25 representatives** from partner organisations.
- Held a public event "**What does STEM have to do with it?**" (Zagreb Energy Centre, 12 Dec 2025) linking STEM with transport/spatial planning and showcasing careers in urban mobility, with emphasis on young women.



More about the project: <https://www.odraz.hr/projects/all-projects/kad-odrastem-en/?lang=en>

**Lead:** ODRAZ

**Partners:** Zagreb University of Applied Sciences – TVZ, Šibenik University of Applied Sciences (VUŠ), KOLEKTIV 4B (Šibenik), Središće Primary School (Zagreb), Tituš Brezovački Gymnasium (Zagreb), Ljudevit Modec Primary School (Križevci), Grigor Vitez Primary School (Sveti Ivan Žabno)

**Implementation period:** 12 March 2025 – 12 March 2027

**Total budget:** €293,979.57

**Funding:** EU (ESF+) 85% + State Budget 15% (Capacity building of CSOs to popularise STEM)

## 1.2 SPINE – Smart Public Transport Initiatives for Climate-Neutral Cities in Europe

**Objective:** Strengthen public transport via smart integration with new mobility services, micromobility and active modes, with a focus on fairness, resilience and sustainability; develop tools (digital, simulations, open data) and implement **55 smart green solutions** supporting city climate neutrality.

**Approach:** Design thinking + “living labs” (Antwerp, Bologna, Tallinn, Las Palmas); 7 twinned cities including Šibenik (Croatia).

### Key activities

- [Two-day event “Role of Public Transport in Achieving Climate Neutrality”](#) (Šibenik): workshop, roundtable, study visit and pop-up activity (40 participants).
- Public event “Mobility for All in Šibenik” during European Mobility Week



More about the project: <https://www.odraz.hr/projects/all-projects/spine/?lang=en>

**Lead (project):** Inlecom Innovation (Greece)

**National partners:** ODRAZ and City of Šibenik (Croatia)

**Partners (consortium):** 39 partners / 16 countries

**Implementation period:** 1 Jan 2023 – 31 Dec 2026

**Total budget:** €17,020,515.92; **ODRAZ partner share:** €102,500.00

**Funding:** Horizon Europe (Cluster: Climate, Energy and Mobility)

## 1.3 ActGREEN – Activating Green Courtyards for Carbon Neutrality

**Objective:** Transform private and semi-public spaces into low-carbon green oases (trees, new green areas, LED lighting on green energy, bike/scooter racks, playgrounds, rainwater reuse, sustainable urban furniture), increasing biodiversity, reducing heat islands and improving stormwater absorption; strong citizen involvement throughout the process.

### Key activities

- Held the second Twinning Learning Programme workshop (ODRAZ + City of Zagreb).
- Training on green infrastructure **“Path to a Sustainable and Green City”** in Zagreb.
- **“My Green Courtyard” workshops** for residents.
- Hosted a **study visit** for representatives of City of Poznań (twinning city).
- **Webinar** on financial sustainability and stakeholders in climate transition.
- **Study visit to Poznań** for the City of Zagreb team + ODRAZ representative.
- City of Zagreb hosted City of Ljubljana representatives for a working meeting
- Ongoing web and LinkedIn communications (actgreen.zagreb.hr; project LinkedIn profile).



More about the project: <https://actgreen.zagreb.hr/>

**Lead:** City of Zagreb

**Partners:** ODRAZ; University of Zagreb Faculty of Agriculture; Croatian Association of Landscape Architects

**Implementation period:** 1 May 2024 – 30 Apr 2026

**Total funding:** €600,000.00

**Funding:** EIT Climate-KIC, NetZeroCities Pilot Cities Programme (Cohort 2, 2023), Horizon Europe

## 1.4 CLIMOVE – Co-creating Climate Goals and Sustainable Urban Mobility

**Objective:** Develop solutions linking climate goals and urban mobility (focus: Central/Eastern Europe), strengthen capacities of cities/administrations (Croatia, Czechia, Slovakia, Bosnia and Herzegovina) for planning and implementing sustainable mobility strategies and supporting a green transition through multi-level dialogue, training, summer schools, study visits, conferences and awareness-raising.

### Key activities

- Webinar “Transport poverty with a focus on rural mobility”.
- 1st workshop of the Academy for climate-neutral cities (Šibenik).
- Designed and launched a survey: “Future of urban mobility: challenges, needs and the path to climate neutrality” (Mar–May 2025 fielding; results used for programme document).
- Interdisciplinary summer school “Innovative transformation of city streets” (Rijeka & Lovran) with 25 students (HR, SRB, BiH) - in synergy with REAL RIS.
- Public event and roundtable (Lovran) presenting participants’ solutions and discussing how to become a driver of urban transformation.
- [Workshop “Transformation of Urban Space and Transport Policy”](#) (Zagreb) with 45 participants; group work on problems, stakeholder views and steps for change.
- Webinar “Climate change & sustainable mobility – the importance of quality communication” focused on misinformation impacts.
- Produced a city programme document “How to achieve climate-neutral mobility” (overview of Croatian SUMP status; challenges and capacity needs; based on framework analysis + survey).



More about the project: <https://www.odraz.hr/projects/all-projects/climove/?lang=en>

**Lead:** ODRAZ

**Partners:** Centre for Environment (Banja Luka); Transport Research Centre (Brno)

**Implementation period:** 1 Dec 2024 – 30 Nov 2026

**Total budget:** €466,809.00

**Funding:** European Climate Initiative (EUKI), German Federal Ministry for Economic Affairs and Climate Action (BMWK)

## 1.5 REAL RIS - Responsible Educated Agile Leading RIS

**Objective:** Increase innovation potential related to urban mobility in RIS countries through education, networking and stakeholder engagement via the “knowledge triangle” (Academy, City, Summer School).

### Key activities

- Co-organised the interdisciplinary summer school “Innovative transformation of city streets” and related public event (in synergy with CLIMOVE).
- Promoted three free online courses on sustainable mobility, innovation and entrepreneurship via ODRAZ channels.
- Workshop on strengthening entrepreneurial and innovation skills for pupils/students (Šibenik) with teachers/professors (incl. partner institutions).
- Supported study visits on city climate resilience: greening and sustainable mobility planning (3-day programme; 40 participants from five RIS countries)

More about the project: <https://www.odraz.hr/projects/all-projects/responsible-educated-agile-leading-ris/?lang=en>

**Lead:** REGEA (Regional Energy and Climate Agency of North-West Croatia)

**Partners:** ODRAZ; Vefresh

**Implementation period:** 1 Jan 2024 – 31 Dec 2024

**Total budget:** €240,374.00

**Funding:** EIT Urban Mobility (EU body of the European Institute of Innovation and Technology)



## 1.6 Sustainable Truth

**Objective:** Strengthen societal resilience to disinformation by reducing misinformation and fake news in the public sphere, improving information safety and reliability for citizens, strengthening quality journalism and credible reporting, and building media literacy focused on sustainable development.

### Key activities

- Fact-checking in sustainable development - continued operation of **odrzivaistina.hr** to provide verified sustainability information; articles also published on ODRAZ website under “Fakat održivo”.
- Prepared and published **72 fact-checking articles** in “Fakat održivo” on odraz.hr in 2025; **25 articles** produced by ODRAZ team members.

More about the project: <https://www.odraz.hr/projects/all-projects/sustainable-truth/?lang=en>

**Lead:** Baltazar Zaprešić University of Applied Sciences (with public authority status)

**Partners:** ODRAZ; Virovitica University of Applied Sciences; TV Zapad

**Implementation period:** 15 Jan 2024 – 14 Jan 2026

**Total budget:** €193,040.61.

**Funding:** Agency for Electronic Media



Projekt **održiva Istina**

POČETNA TEMATSKA PODRUČJA DOKUMENTI O NAMA POPULARIZACIJA FACT-CHECKINGA KONTAKT

### PROVJERAVAMO INFORMACIJE U PODRUČJU ODRŽIVOG RAZVOJA

NAJNOVIJE PROVJERENE INFORMACIJE

- 

Mr. prava i održive motivacije

**Je li elektronski ID sredstvo za potpunu kontrolu nad građanima EU?**  
31/12/2025

U članku provjeravamo tvrdnje da uvođenje elektronskog identiteta (e-ID) u Europskoj uniji predstavlja sredstvo za potpunu kontrolu nad građanima. Autor: Krešimir Junina, Veleučilište s pravom...
- 

**Predstavlja li plijesan u tuš kabinama ozbiljnu opasnost za zdravlje?**  
29/12/2025
- 

**Što je točno u tvrdnjama o "romskom nasilju"?**  
27/12/2025
- 

**Krivo i prenapuhano o adenovirusu**  
26/12/2025
- 

**Jesu li spalionice otpada „akupe glupešti“?**  
24/12/2025

## 1.7 Inclusive Digitalisation in the EU (IDEU)

**Objective:** Collect citizens' views and recommendations for EU digital transformation policies that “leave no one behind”, via a bottom-up participation process in six countries (Belgium, Bulgaria, Croatia, Germany, Romania, Spain).

### Key activities

- Public event [“Inclusive digitalisation – citizen participation for better public policies”](#) (Zagreb), presenting the project and crowdsourcing platform (40 participants).
- One-year **crowdsourcing process** (Mar–Dec 2025): online survey; defined 10 key digital inclusion challenges in Croatia; citizens proposed solutions and voted (Sep–Oct 2025).
- Citizen recommendations produced and presented based on the participatory process.



More about the project: <https://www.odraz.hr/projects/all-projects/ideu-inclusive-digitalisation-in-the-eu/?lang=en>

**Lead:** ECAS (European Citizen Action Service)

**Partners:** ODRAZ; ProInfo (Bulgaria); Democracy International (Germany); SciFY (Greece); Romanian Center for European Policies; Fundación Cibervoluntarios (Spain)

**Implementation period:** 1 Jun 2024 – 31 May 2026

**Total budget:** €310,920.00

## 1.8 Media Literacy and Digital Citizens

**Objective:** Strengthen media literacy and critical thinking among teachers and students; improve education policies for digital education, including systematic integration of media literacy, digital resilience and responsible online behaviour.

### Key activities

- [Webinar on disinformation: “Climate change and sustainable mobility – the importance of quality communication”](#)
- Student workshops on recognising, analysing and evaluating disinformation; effective communication and greenwashing.
- Guest lectures for teachers on media literacy, disinformation and greenwashing (two professional councils).
- Final conference [“Media literacy as the foundation of digital transformation in education”](#) (Algebra Bernays University), including interactive workshops and campaign presentation.
- Published six fact-checking articles in sustainable development.



More about the project: <https://www.odraz.hr/projects/all-projects/media-literacy-and-digital-citizens/?lang=en>

**Lead:** Telecentar

**Partner:** ODRAZ

**Implementation period:** 12 May 2025 – 12 Nov 2025

**Total budget:** €34,998.63

**Funding:** ECAS, EURECA 2025

## 1.9 GREENCO – Education for the Green Transformation of the Construction Sector

**Objective:** Align education with labour market needs for digital and green skills in construction to accelerate the sector’s green transition. ODRAZ leads WP6 on dissemination, communication and sustainability; manages project social media channels (Instagram & LinkedIn).

### Key activities

- Organised training and a study visit to good practice in Baranja with 50 participants, in cooperation with the Faculty of Civil Engineering (University of Zagreb) and the Construction Technical School Zagreb; topics included green transition, earth construction and soft skills.
- Ongoing management of official project LinkedIn/Instagram profiles.



More about the project: <https://www.odraz.hr/projects/all-projects/greenco-education-for-green-transformation-of-construction-sector/?lang=en>

**Lead:** Faculty of Civil Engineering, University of Zagreb

**Partners (as listed):** ODRAZ; CELF; Construction Technical School Zagreb; Holcim Innovation Center; DTU; Arup; SPEGRA; IMS Institute; Urbanex, etc

**Implementation period:** 1 Sept 2023 – 31 Aug 2026

**Total budget:** €1,040,020.00

**Funding:** Erasmus+ KA2 (Strategic Partnerships in Higher Education)

## 1.10 Implementation of three new projects started (Q4 2025)

ODRAZ launched three new projects focused on climate adaptation, climate neutrality and sustainable mobility.

### WB Adapt (Green Agenda: Supporting the Western Balkans in Adapting to Climate Change)

**Period:** 1 Aug 2025 – 31 Dec 2026

**Funding:** German Federal Ministry for Economic Cooperation and Development (BMZ)

**Focus:** Strengthen resilience of urban transport, support development/revision of SUMP, support EU policy uptake in Western Balkans

### NetZeroCities – Support to Cities

**Period:** 1 Oct 2025 – 30 Sept 2026

**Funding:** European Union

**Focus:** Build capacities of Croatian cities for climate neutrality, develop a community of practice, and support the establishment of a national stakeholder coordination platform.

### Shift2Sustain

**Period:** 1 Nov 2025 – 31 Oct 2028

**Funding:** Horizon (Coordination and Support Actions)

**Focus:** Mobility behaviour change through innovative measures and capacity building; ODRAZ implementation with City of Zagreb, The Urban Planning Institute of the Republic of Slovenia (UIRS) and international partners.

## 2 PROGRAMMES

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### 2.1 CIVINET Slovenia–Croatia–South East Europe Network for Sustainable Urban Mobility

Network of cities and stakeholders (Slovenia, Croatia, BiH, Montenegro, Serbia, North Macedonia) for knowledge exchange and good practices in sustainable mobility; **239 members**. City of Zagreb served as coordinator (2021–2024), while ODRAZ acts as the Secretariat (assembly, conferences, workshops, webinars, summer schools, newsletters, web and social media).

#### Key activities

- [Webinar on transport poverty with focus on rural mobility](#)
- Regional conference “Green Urban Transport Solutions” (Ohrid, North Macedonia) - **140+ participants from 10 countries** (co-organised with GIZ and others).
- Webinar series “Autumn talks on sustainable mobility” (incl. European Mobility Week preparation; communication/disinformation; paradigm shift in transport planning).
- Three-day event [“Climate Resilience of Cities – Greening and Planning Sustainable Mobility”](#) (Zagreb) with **100+ participants**.



More about the Network: [civinet-slohr.eu](http://civinet-slohr.eu)

**Support / funding:** CIVITAS MUSE, City of Zagreb, and CLIMOVE project support.



Regional conference "Green Urban Transport Solutions" in Ohrid

## 2.2 Promotion of the European Sustainable Development Week (ESDW)

ODRAZ coordinated ESDW in Croatia, promoted the campaign through web/social channels, newsletters and media cooperation. In 2025, **74 events from Croatia** were registered, implemented by schools, NGOs and institutions across a wide range of sustainability topics.



## 2.3 Network for Local Development (MLR)

An informal network active since 2004 for information exchange on sustainable local development; **680 members** from civil and public sectors and a smaller business segment.

## 3 EDUCATION

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Designing and delivering non-formal learning is a core part of ODRAZ's mission, focused on strengthening knowledge and skills, shaping attitudes and building capacities for implementing sustainable development at the local level.

In 2025, ODRAZ delivered a **range of thematic workshops, webinars and summer schools for pupils, students and young professionals.**

Key activities included 26 STEM workshops for pupils (including 13 "Design the City of the Future" sessions and 6 "Climate Change and Remote Sensing" sessions) and the STEM Academy (Kad OdraSTEM).

ODRAZ also organised learning and capacity-building events on sustainable mobility and climate neutrality (CLIMove, SPINE, REAL RIS), media literacy and disinformation (Media Literacy and Digital Citizens), and safer school environments (Greener and Safer School Streets).

Additional education formats included CIVINET webinars (including sessions linked to European Mobility Week), a two-day workshop on urban mobility transformation (with ELABORATOR), the PUMA Urban Mobility Planning Academy (with the Faculty of Transport and Traffic Sciences), and a youth employability workshop under GREENCO.



## 4 PUBLIC POLICIES

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ODRAZ actively contributes to policy development and monitoring at EU, national, regional and local levels across sustainable development, (rural/urban) development, sustainable urban mobility, civil society, public participation and education.

### 4.1 European Economic and Social Committee (EESC)

In July 2025, the Government of Croatia appointed new Croatian members to the EESC for **2025–2030**, including **Lidija Pavić-Rogošić (ODRAZ)** as a civil society representative; she was re-elected as **Vice-President of the Civil Society Organisations Group**. The report lists extensive EESC work and participation, including adoption of her own-initiative opinion on **Sustainable Urban Mobility Planning in the EU** (June 2025).



The report also lists quantified EESC-related outputs: **11 plenary sessions, 26 expert group meetings, 37 web posts** on ODRAZ website, etc.

### 4.2 Other advisory bodies and working groups

ODRAZ representatives participated in multiple boards and working groups (e.g., Local Partnership for Employment Zagreb, Rural Development Network, Social Climate Plan working group, Programme Monitoring Committees).

## 5 INFORMATION (COMMUNICATION)

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### 5.1 Digital presence and online communication

In 2025, ODRAZ ensured regular public outreach through a combination of websites, e-newsletters and social media channels.

Content was published on the ODRAZ website (odraz.hr) and the CIVINET Slovenia–Croatia–SEE website (civinet-slohr.eu), supported by two e-newsletters (eODRAZ and CIVINET Info). ODRAZ maintained an **active social media presence** on Facebook, Instagram and LinkedIn, while the CIVINET network communicated via Facebook and Instagram (Održiva mobilnost u gradovima/Sustainable mobility in cities) and LinkedIn (CIVINET Slovenia-Croatia-South East Network). In addition, project visibility was strengthened through dedicated profiles: GREENCO Croatia (LinkedIn and Instagram) and Activating Green Courtyards for Carbon Neutrality (LinkedIn).

### 5.2 Cooperation with the media

To increase the visibility and media coverage of ODRAZ's work, we maintained continuous cooperation with a range of media outlets. In 2025, ODRAZ recorded a total of 43 media mentions, most of them published on online portals

## 6 OTHER ACTIVITIES

### 6.1 Guest lectures and workshops

#### Workshop on Urban Mobility Transformation in Split



ODRAZ co-organised a two-day event with the City of Split, featuring two workshops and a public citizens' forum. The event brought together representatives of the City of Split and city districts, interested citizens, and local secondary school students, and was delivered as part of the ELABORATOR project activities.

#### Urban Mobility Planning Academy – PUMA

ODRAZ supported the PUMA Academy by mentoring five interdisciplinary student teams (20 students) working on practical sustainable mobility challenges in Zagreb. ODRAZ also organised a two-day study visit to Ljubljana and contributed to a public presentation of student proposals.



#### Greener and Safer School Streets

  

**POZIV NA PREDAVANJE**  
**ZELENE**  
**ULICE**

Ponedjeljak  
**12/5/25** u 18 sati  
Mjesni odbor  
"Petar Zrinski"  
Primorska ul. 32, Zagreb

The project improved traffic safety and public space around three primary schools in central Zagreb through a participatory process with the school community and city stakeholders. Workshops with pupils and parents informed a recommendations report, which was presented and discussed at the public event "Green Streets". ODRAZ participated as an external collaborator contributing to the delivery of workshops with pupils and parents.

## 6.2 New: ODRAZ Climate Academy

ODRAZ designed a new training programme “**How to achieve climate resilience**” for local/regional governments and public companies, consisting of four interactive modules and facilitation support for citizen engagement on climate resilience.



## 6.3 Cooperation / partnerships

In 2025, ODRAZ strengthened its impact through broad, cross-sector collaboration—working with civil society organizations, universities and schools, public institutions (cities, ministries and public agencies), as well as companies and international networks. These partnerships supported project implementation, capacity building, knowledge exchange, public events, research and policy work, and communication activities. Cooperation ranged from local-level initiatives (schools, neighborhood councils, city departments) to international partners and European networks, enabling ODRAZ to connect community needs with expert knowledge and public policy processes.

## 6.4 Participation in meetings, events and workshops

ODRAZ team participation is listed for multiple events (e.g., Urban Mobility Days 2025 in Vilnius; Polis annual conference in Utrecht; EUKI study tour; ECAS Day).



## 6.5 Additional training

Team members attended specialised training courses (e.g., climate communication/campaigning; EUKI communications strategy; CIVITAS deep dives).

## 6.6 Membership in national and European networks

- ✓ CIVINET Slovenia-Croatia-SEE
- ✓ CROSOL – Croatian Platform for International Citizen Solidarity
- ✓ European Citizen Action Service (ECAS)
- ✓ Croatian Rural Development Network -HMRR
- ✓ National Rural Network
- ✓ Cooperative for ethical finance (ZEF)
- ✓ The Anna Lindh Foundation (ALF) /  
Croatian Network for cooperation in the Euro-Mediterranean
- ✓ The Europe's People's Forum (EPF)

## 7 ODRAZ TEAM

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### **PRESIDENT**

Višnja Jelić Múck, M.Arch.

### **EMPLOYEES**

Lidija Pavić-Rogošić, M.Arch., Director

Marina Vojković, Univ. Bacc. (International Relations), Head of Office and Finance

Ksenija Vorberger, MA, social worker, Communication Manager

Goran Lampelj, B.Eng. (Transport), Project Manager

Magdalena Makar, M.Sc. (Geography), Project Manager

Luka Vidan, M.Eng. (Traffic Engineering), Expert Associate

Lorena Zvonarić, M.Sc. (Geography), Expert Associate



### **VOLUNTEERS**

Lara Campanello

Emil Čančar

Juraj Pavić

Branka Tokić

Lorena Zvonarić

## 8 FINANCIAL REPORT

<b>INCOME</b>	
<b>Type of income</b>	<b>SUM (€)</b>
Carried forward from 2025	218,88
Income from the provision of services	58.330,00
Financial income (incl. exchange differences)	0,94
Grants/Donations from the state budget for EU projects	126.895,56
Granta/Donations from foreign governments and international organizations	167.782,94
Income from EU institutions and bodies	34.982,24
Income from companies and other legal entities	93.827,69
Income from reimbursements	5.749,89
<b>Total income</b>	<b>487.569,26</b>

<b>EXPENDITURE</b>	
<b>Type of expenditure</b>	<b>SUM (€)</b>
Gross salaries	169.134,78
Other employees expenditures	14.585,00
Health insurance contributions	20.872,50
Employee allowances and expenses (business travel, transport, professional training)	21.919,90
Volunteer fees	259,00
Fees paid to non-employees and business travel expenses	10.259,92
Services (telecommunications, rent, promotion/public information and consultancy), meals during meetings and training	79.688,94
Materials, energy and office supplies expenses	11.215,66

Refreshments, membership fees, registration fees	3.285,85
Amortization	9.202,48
Financial and other non mentioned expenditures (incl. bank charges)	521,83
Current donations and transfers of funds to project partners	114.503,67
<b>Total expenditure</b>	<b>455.449,53</b>
<i>Surplus for 2026</i>	<b>32.338,61€</b>